

	Health and Wellbeing Board 10 March 2016
Title	Joint Health and Wellbeing Strategy Implementation plan (2015 – 2020) progress update
Report of	Commissioning Director – Adults and Health Joint Chief Operating Officer (Interim)
Wards	All
Date added to Forward Plan	September 2015
Status	Public
Urgent	No
Key	Yes
Enclosures	Appendix 1: Joint Health and Wellbeing Strategy Implementation Plan (2015 – 2020) exceptions report
Officer Contact Details	Zoë Garbett, Commissioning Lead, Health and Wellbeing Email: zoe.garbett@barnet.gov.uk, Tel: 020 8359 3478

Summary
<p>Following the approval of the final Joint Health and Wellbeing (JHWB) Strategy 2015 – 2020 by the Health and Wellbeing Board (HWBB) in November 2015 and the approval of the implementation plan in January 2016, this paper provides the HWBB with an update on the progress to deliver against the implementation plan.</p>

Recommendations
<p>1. That the Health and Wellbeing Board notes and comments on progress to deliver the Joint Health and Wellbeing Strategy (2015-2020) and agrees further action where necessary.</p>

1. WHY IS THE REPORT NEEDED

1.1 Background

- 1.1.1 On 12 November 2015, the Health and Wellbeing Board approved a new Joint Health and Wellbeing (JHWB) Strategy (2015 – 2020)¹ for Barnet. The JHWB Strategy has four themes – Preparing for a healthy life; Wellbeing in the communities; How we live and Care when needed. JHWB Strategy has a section on each theme which describes progress to date (since the last strategy), key data from the updated JSNA, and most importantly the planned activity to meet our objectives as well as specific targets.
- 1.1.2 The JHWB Strategy is the borough's overarching strategy which aspires to improve health outcomes for local people and aims to keep our residents well and to promote independence. The JHWB Strategy focuses on health and social care related factors that influence people's health and wellbeing, with clear recognition of the importance of prevention, early intervention and supporting individuals to take responsibility for themselves and their families. The JHWB Strategy also addresses wider factors such as education, employment, income and welfare. These wider factors can both impact on and be impacted by the health and wellbeing of an individual or population, and need to be considered in order to make sustainable improvements to health and wellbeing.
- 1.1.3 Actions in the JHWB Strategy have and will be included in other key strategies and action plans such as the Housing Strategy, Primary Care Strategy, Early Intervention and Prevention Strategy, Better Care Fund plans and Entrepreneurial Barnet to ensure delivery across the health and social care system in Barnet. The actions detailed in this implementation plan focus on the priorities that require a partnership approach. The Plan indicates where an action or target is aspirational. The plan has no new financial resources to support its implementation but provides a framework and direction for focus of existing resources to have a significant impact on the health and wellbeing of the borough.
- 1.1.4 The Implementation Plan was presented to and agreed by the Health and Wellbeing Board in January 2016. The Implementation Plan is structured around the four theme areas of the JHWB Strategy: Preparing for a healthy life; Wellbeing in the community; How we live and Care when needed. For each theme area, the priorities are highlighted.
- 1.1.5 The Joint Commissioning Executive Group (JCEG) manage the delivery of the JHWB Strategy and review detailed activity and targets (when available) at each meeting (every two months).
- 1.1.6 Health and Wellbeing Board agreed to receive progress reports at each meeting, the progress reports will highlight key achievements, concerns and remedial action and provide the Board with an opportunity to review and

¹ The final Joint Health and Wellbeing Strategy (2015 – 2020) can be found here: home/public-health/Joint-Health-and-Wellbeing-Strategy-2015-2020.html

comment on the progress to deliver the JHWB Strategy. The HWBB is able to ask for follow up reports on specific topics of interest or concern to its forward plan.

1.1.7 The targets and indicators in the JHWB Strategy will be reported when they become available. Each November the Board will receive a full annual report on progress including targets, indicators and activity which will allow the Board to review progress and refine priorities for the coming year, feeding into business planning processes.

1.1.8 The following Red, Amber and Green (RAG) status criteria have been applied to progress made:

- Red: requires remedial action to achieve objectives. The timeline, cost and/or objective are at risk
- Amber: there is a problem but activity is being taken to resolve it or a potential problem has been identified and no action has been taken but it being closely monitored. The timeline, cost and/or objectives may be at risk
- Green: on target to succeed. The timeline, cost and/or objectives are within plan
- Grey: completed

1.2 Delivering our Joint Health and Wellbeing Strategy

1.2.1 The progress updated covers the period from November 2015 (when the JHWB Strategy was agreed) to March 2016. Due to data collection for the targets being quarterly or annually, this update covers activity (programmes are RAG rated based on activity progress rather than targets).

1.2.2 Overall, activity to progress our plans is considered to be good as: 86% green, 12% Amber and 2% red.

1.2.3 The table below contains is a list of key highlights reflecting areas which are progressing well:

<p>Preparing for a healthy life: Improving outcomes for babies, young children and their families</p> <ul style="list-style-type: none"> • Focus on early years settings and providing additional support for parents who need it
<p>Highlights</p> <ul style="list-style-type: none"> • Barnet Council agreed the its Corporate Parenting Pledge (at Council 26 January 2016) • Through Barnet Council’s Internal Placement Strategy, good progress has been made to increase the percentage of children in Barnet foster care as a percentage of all children in care • Each of the three localities has held a locality planning day with the Children Centre strategic leads in order to develop a locality plan for integrated service delivery. Each locality has held the first meeting of the Locality

Advisory Board to enable advice support and challenge from key partners, further work to have parental representation is underway

- Children and young people continue to be heard and given a voice through various fora:
 - two mystery shopper activities have been held
 - Youth Voice Forums have met and fed into various council and CCG strategies
 - Youth Assembly and Young Commissioners have been established
 - Young Commissioners have been involved in the new Young Carers Service
- 13 new start-ups organisations (including an organisation run by a young entrepreneur and organisations offering counselling services, life skills/coaching and IT sessions for BMAE communities) were supported by CommUNITY Barnet in 2015 exceeding their target of 7 starts-ups
- Following a mystery shopper exercise looking at the availability of NHS dentist appointments, Healthwatch are conducting a public consultation to speak with residents about their experiences
- Both Safeguarding Adults Board and Safeguarding Children Board have revised and consulted with partners on updated priorities for 2016 – 2018; updated plans will be agreed on 21 April 2016.

Wellbeing in the community: Creating circumstances that enable people to have greater life opportunities

- Focus on improving mental health and wellbeing for all – year one priority
- Support people to gain and retain employment and promote healthy workplaces

- Triborough (Barnet, Enfield and Haringey) discussions and planning have progressed with regards to a number of actions such as implementing the crisis concordat (a new plan was agreed from November 2015, the NCL mental health programme includes a work stream on urgent/crisis care to support stabilisation) local antenatal and postnatal pathways
- IAPT waiting times targets have been met (the service is over achieving the 18 week wait targets); additional funding from NHS England allowed for three additional workers to be recruited, provision has been located in some GP surgeries and further work is being undertaken to improve self-referrals to Step 2 services through developing online referrals. The service is now known as Barnet Mind Matters and has a new website
- A workshop is organised (2 March) to review waiting times for treatment (IAPT, Early Intervention services) involving GPs and commissioners
- The West London Alliance have completed a procurement exercise to select a provider for the Mental Health and Employment Trailblazer. The service aims to commence in April
- Works across North Central London (NCL) are progressing to align Child and Adolescent Mental Health Service (CAMHS) Transformation Plans and ensure local area priorities and Pan NCL works are balanced appropriately
- Five Ways to Wellbeing were the focus of the Director of Public Health's annual report launched in January 2016; a further campaign is being scoped linking with Mental Health Awareness week (16 May)

- In February, Barnet Council progressed to the Achievement Level of the London Health Workplace Charter (following the award of the Commitment Level in November)
- Winter Wellness programme continues to be delivered distributing warm packs, providing information and advice, a helpline and training volunteers from faith communities as Energy Doctors to carry out home assessments
- Consultation on additional licensing scheme for Houses in Multiple Occupancy to ensure health and safety of occupants; Housing Committee agreed an additional licensing scheme with implementation from October 2016 (following communication with landlords).

How we live: Encouraging healthier lifestyles

- Focus on reducing obesity and preventing long term conditions through promoting physical activity
- Assure promotion and uptake of all screening including cancer screening and the early identification of disease

- Victoria Recreation Ground was approved as the appropriate location to replace Church Farm Leisure Centre at Policy and Resources Committee in December 2015
- Needs assessment has been completed for the Obesity Strategy which is being developed by Public Health
- Services as part of the child weight management pathway are performing well supported 121 children aged 4 – 12 between April 2015 – January 2016; In addition one of the Tier 2 providers has seen 176 number of as part of their School Time Obesity Prevention programme in Barnet schools
- Work has continued to align public health and planning; the HWBB will receive a full report in May 2016.

Care when needed

- Focus on identifying unknown carers and improving the health of carers (especially young carers)
- Work to integrate health and social care services

- Barnet's Carers Strategy (2015 – 2020) was submitted and agreed by Policy and Resources Committee (16 February 2016)
- The Alzheimer's Society has been awarded a contract to provide dementia support services in Barnet, for the next 3 years. A launch of the new service is planned for later in the year
- Work on the Barnet Dementia Manifesto is continuing. The under 12 week referral to diagnosis target for dementia is being maintained
- Partnership work has commenced with community and voluntary sector organisations to raise the awareness of End of Life within the community
- The Barnet GP Federation is now established and is currently commissioned to provide additional appointments at scale on a Friday, Saturday, Sunday and Monday (since December 2015)
- Latent Tuberculosis Screening Programme specification has been developed.

1.2.4 Areas considered to be performing less well (Red / Amber) are listed below, further commentary and detail around mitigating actions, can be found in appendix 1:

- Progress to accredit Healthy Children Centres
- Social action projects delivered by our Volunteering Service
- Uptake of childhood immunisations
- Delivering Community Centred Practice (formerly known as health champions)
- Co-design of mental health services
- Participation (sports and physical activity)
- Health checks
- Recommission of carers support services
- Performance of general practices
- Falls prevention.

2. REASONS FOR RECOMMENDATIONS

2.1 The production of a (Joint) Health and Wellbeing Strategy is a legal requirement of the Local Government and Public Involvement in Health Act (2007). Local Authorities and Clinical Commissioning Groups (CCGs) have equal and joint duties to prepare a JHWP Strategy, through the Health and Wellbeing Board. To ensure that we deliver the JHWP Strategy and meet its targets, an implementation plan, developed with and agreed across the partnership, is essential.

2.1.1 The Implementation Plan enables the Health and Wellbeing Board to monitor progress and success in the short, medium and long terms. The Health and Wellbeing Board will receive regular progress reports which will allow the Health and Wellbeing Board to continue to develop its work programme.

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

3.1 There is a legal requirement to draft a Health and Wellbeing Strategy. Not producing a JHWP Strategy implementation plan would create a risk of non-alignment across the Health and Wellbeing Board membership, could result in decisions being made either in silos or based on sub-optimal evidence and intelligence, and increase the likelihood of unnecessary duplication and overlap of public sector spend.

3.2 Receiving regular performance and activity reports allows the HWBB to review and ensure progress is being made to deliver the JHWP Strategy.

4. POST DECISION IMPLEMENTATION

4.1.1 Action will continue as outlined in the report.

4.1.2 JCEG will receive detailed activity updates.

4.1.3 The Board will be kept up to date with progress being made in implementing the HWBB Strategy through regular performance reports.

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

5.1.1 The JHWB Strategy supports evidence-based decision making across the Health and Wellbeing Board and its partners. The JHWB Strategy has been developed to align and bring together national and local strategies and priorities including Barnet Council's Corporate Plan 2015-2020 and BCCG's strategic plans.

5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

5.2.1 The JHWB Strategy directs the Health and Wellbeing Board priorities for the period 2015 – 2020, building on current strategies and focusing on areas of joint impact within current resources. The priorities highlighted in the JWHB Strategy will be considered by all the relevant organisations when developing activities. The JHWB Strategy will support the work of all partners to focus on improving the health and wellbeing of the population. It emphasises on effective and evidence-based distribution of resources for efficient demand management. Each project will be individually funded however, using the existing resources of the participating organisations.

5.3 Social Value

5.3.1 The JHWB Strategy focuses on the health and social care related factors that influence people's health and wellbeing, with clear recognition of the importance of addressing wider factors such as education, employment, income and welfare. These wider factors can both impact on and be impacted by the health and wellbeing of an individual or population, and need to be considered in order to make sustainable improvements to health and wellbeing. The JHWB Strategy will inform commissioning.

5.3.2 The Public Services (Social Value) Act 2013 requires those who commission public services to think about how they can also secure wider social, economic and environmental benefits. Before commencing a procurement process, commissioners should think about whether the services they are going to buy, or the way they are going to buy them, could secure these benefits for their area or stakeholders.

5.4 Legal and Constitutional References

5.4.1 Producing a JHWB Strategy is a legal requirement of the Local Government and Public Involvement in Health Act (2007). Local authorities and CCGs have equal and joint duties to prepare JSNAs and JHWSs, through the Health and Wellbeing Board. The Board must have regard to the relevant statutory guidance – Statutory Guidance on Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies - when preparing the JSNA and JHWS.

5.4.2 The Council's Constitution (Responsibility for Functions – Annex A) sets out the Terms of Reference of the Health and Wellbeing Board which include:

- To jointly assess the health and social care needs of the population with NHS commissioners, and apply the findings of a Barnet Joint Strategic Needs Assessment (JSNA) to all relevant strategies and policies.

- To agree a Health and Well-Being Strategy for Barnet taking into account the findings of the JSNA and performance manage its implementation to ensure that improved outcomes are being delivered.
- To consider all relevant commissioning strategies from the CCG and the NHS Commissioning Board and its regional structures to ensure that they are in accordance with the JSNA and the JHWBS and refer them back for reconsideration.
- To directly address health inequalities through its strategies and have a specific responsibility for regeneration and development as they relate to health and care. To champion the commissioning of services and activities across the range of responsibilities of all partners in order to achieve this.
- To promote partnership and, as appropriate, integration, across all necessary areas, including the joined-up commissioning plans across the NHS, social care and public health.
- Specific responsibilities include overseeing public health and developing further health and social care integration.

5.5 Risk Management

5.5.1 There is a risk that if the JSNA and JHWB Strategy are not used to inform decision making in Barnet that work to reduce demand for services, prevent ill health, and improve the health and wellbeing and outcomes of people in the Borough will be sub optimal, resulting in poorly targeted services and an increase in avoidable demand pressures across the health and social care system in the years ahead.

5.5.2 Receiving regular performance and activity reports allows the HWBB to review and ensure progress is being made to deliver the JHWB Strategy.

5.6 Equalities and Diversity

5.6.1 The JHWB Strategy has used evidence presented in the JSNA to produce an evidence based resource which has equalities embedded at its core, explicitly covering the current and future needs of people in Barnet from each equalities group.

5.6.2 The 2010 Equality Act outlines the provisions of the Public Sector Equalities Duty which requires Public Bodies to have due regard to the need to eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010, advance equality of opportunity between people from different groups and foster good relations between people from different groups. Both the Local Authority and the CCG are public bodies. The relevant protected characteristics are age; disability; gender reassignment; pregnancy and maternity; race; religion or belief; sex; sexual orientation.

5.7 Consultation and Engagement

5.7.1 A number of partners have been involved in the development of the JHWB Strategy including a public consultation which ran from 17 September – 25

October 2015 which included an online survey and workshops.

5.7.2 Feedback from the consultation has informed the final JHWB Strategy 2015-2020. Overall there was support for our vision, themes and areas of priority focus. A full consultation report was presented to the HWBB in November 2015.

5.7.3 The implementation plan has been developed with a number of partners to ensure the plan is universally agreed and embedded across the public sector.

5.8 **Insight**

5.8.1 The JSNA is an insight document and pulls together data from a number of sources including Public Health Outcomes Framework, GLA population projections, Adults Social Care Outcomes Framework and local analysis. The Joint HWB Strategy has used the JSNA as an evidence base from which to develop priorities.

6. **BACKGROUND PAPERS**

6.1 Joint Health and Wellbeing Strategy Implementation Plan (2015 – 2020), Health and Wellbeing Board 21 January 2016, item 7:

<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=177&MId=8389&Ver=4>

6.2 Joint Health and Wellbeing Strategy (2015 – 2020) including Public Health report on activity 2014/15 and the Dementia Manifesto, Health and Wellbeing Board, 12 November 2015, item 6:

<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=177&MId=8387&Ver=4>

6.3 Draft Joint Health and Wellbeing Strategy (2016 - 2020), Health and Wellbeing Board, 17 September 2015, item 8:

<https://barnet.moderngov.co.uk/documents/s25837/Draft%20Joint%20Health%20and%20Wellbeing%20Strategy%20HWBB%20September%202015.pdf>